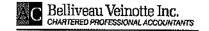


		Page
INDEPENDENT AUDITOR'S REPORT		3 - 4
FINANCIAL STATEMENTS		
Statement of Financial Position		5
Statement of Revenue and Expenses		6 - 7
Statement of Changes in Fund Balances		8
Statement of Capital Funding		8
Statement of Cash Flows		9
Notes to Financial Statements		10 - 19
General Program (Schedule 1)		20
Aboriginal Headstart Program (Schedule 2)		21
Cap C Program (Schedule 3)		22
Core Program (Schedule 4)		23
Child Development Centre Program (Schedule 5)	લાનો	. 24
Methadone Project (Schedule 6)		25
Youth Project (Schedule 7)	gas 1	26
Mainline Needle Exchange Program (Schedule 8)		27
Fourplex (Schedule 9)		28
Adult Learning Program (Schedule 10)	· ·	29
METS (Schedule 11)	•	30
Housing Program (Schedule 12)		31



	Page
Atelihai Inuit Program (Schedule 13)	32
Jordan's Principle Program (Schedule 14)	33
Community Events Program (Schedule 15)	34
Diamond Bailey House Program (Schedule 16)	35
Provincial Child Development Program (Schedule 17)	36
New Building Program (Schedule 18)	37
Victim Services Program (Schedule 19)	38
Language, NOW, Coalition, Mijisi, NS Gov Lab and Metal Fabrication Programs (Schedule 20)	39
Seven Sparks Program (Schedule 21)	40
YES - Skills Link Program (Schedule 22)	41
United Way Triage (Schedule 23)	42
WAAC Program (Schedule 24)	43
Reaching Home Program (Schedule 25)	44
Shelter Project (Schedule 26)	45
Participatory Cities Program (Schedule 27)	46
Database Project (Schedule 28)	47
Respite Project (Schedule 29)	48
Back to Work Project (Schedule 30)	49



Member of The AC Group of Independent Accounting Firms

PO Box 254 54 Harley Umphrey Dr Liverpool NS BOT 1KO Canada

Tel: 902-356-4278 Fax: 902-356-2423 liverpool@bvca.ca

www.bvca.ca

INDEPENDENT AUDITOR'S REPORT

To the Members of Mi'kmaw Native Friendship Centre Society

Qualified Opinion

We have audited the financial statements of Mi'kmaw Native Friendship Centre Society (the Society), which comprise the statement of financial position as at March 31, 2022, and the statements of revenue and expenses, changes in fund balances, comprehensive income and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

As is common with many not-for-profit organizations, the Society derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2022, current assets and net assets as at March 31, 2022.

Also as described in Note 3, the Society has deferred donations during the year into the future year. Generally accepted accounting principles require that all funding received during the year without outside restrictions be included in revenue in that year. The departure has understated revenue by \$521,023 (2021 - \$296,468) and overstated deferred revenue by \$521,023 (2021 - \$296,468). Our audit opinion on the financial statements for the year ended March 31, 2021 was modified because of the effects of this departure from Canadian accounting standards for not-for-profit organizations.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

(continues)
Halifax Chester Bridgewater Liverpool Shelburne Barrington Passage

Independent Auditor's Report to the Members of Mi'kmaw Native Friendship Centre Society (continued)

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events or
 conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we
 conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to
 the related disclosures in the financial statements or, if such disclosures are inadequate, to modify
 our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's
 report. However, future events or conditions may cause the Society to cease to continue as a going
 concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in
 a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Liverpool, Nova Scotia November 15, 2022 CHARTERED PROFESSIONAL ACCOUNTANTS

Bellinea Vernette de



Statement of Financial Position

March 31, 2022

	····	2022		2021
ASSETS				
Current				
Cash	* 44		•	
Accounts receivable (Note 9)		1,699,676	\$	11,580,559
HST recoverable	•	2,276,025		787,277
Prepaid expenses		418,185		188,369
		81,367		197,977
	14	,475,253		12,754,182
Capital assets (Note 4)		,637,273		1,678,932
	\$ 20	,112,526	\$	14,433,114
LIABILITIES				
Current				
Accounts payable (Note 10)	\$ 1	,262,344	\$	000 400
Employee deductions payable	Ψı	74,320	Ф	893,106
Deferred revenue (Note 8)	6	,659,650		60,747 4,646,578
Current portion of long term debt (Note 5)		55,132		55,132
				00,102
the set of	8	,051,446		5,655,563
Line of Credit bearing interest at prime plus 1% per annum,				
repayable on demand		-		250,000
	8	,051,446		5,905,563
Long term debt (Note 5)		656,985		712,116
Deferred revenue (Note 8)	9	,431,573		6,123,455
	18	<u>,140,004</u>		12,741,134
FUND BALANCES				
General fund	1	,357,503		1,031,372
Capital fund	•	615,019		660,608
	_			*****
	1	,972,522		1,691,980
	\$ 20	,112,526	\$	14,433,114

BEHALF OF THE BOARD

See accompanying notes to the financial statements

	 2022		2021
REVENUE		,,,,,	
General Program (Schedule 1)	\$ 4,020,850	\$	1,832,775
Aboriginal Headstart Program (Schedule 2)	339,868		420,085
Cap C Program (Schedule 3)	75,142		75,142
Core Program (Schedule 4)	205,000		205,000
Child Development Centre Program (Schedule 5)	163,770		164,415
Methadone Project (Schedule 6)	1,772,443		1,550,255
Youth Project (Schedule 7)	57,989		70,514
Mainline Needle Exchange Program (Schedule 8)	1,395,548		1,144,528
Fourplex (Schedule 9)	65,410		81,559
Adult Learning Program (Schedule 10)	197,786		198,476
METS (Schedule 11)	140,000		40,000
Housing Program (Schedule 12)	802,858		737,038
Atelihai Inuit Program (Schedule 13)	298,098		84,784
Jordan's Principle Program (Schedule 14)	928,018		868,760
Community Events Program (Schedule 15)	68,275		117,611
Diamond Bailey House Program (Schedule 16)	2,494		117,011
Provincial Child Development Program (Schedule 17)	154,256		108,841
New Building Program (Schedule 18)	104,200		44,168
Victim Services Program (Schedule 19)	87,326		•
Language, NOW, Coalition, Mijisi, NS Gov Lab and Metal	07,320		85,239
Fabrication Programs (Schedule 20)	475 200		400 444
Seven Sparks Program (Schedule 21)	175,389		169,441
YES - Skills Link Program (Schedule 22)	75,000		128,492
United Way Triage (Schedule 23)	443,310		645,872
WAAC Program (Schedule 24)	53,620		48,886
Reaching Home Program (Schedule 25)	257,942		262,297
Shelter Project (Schedule 26)	1,030,438		2,272,602
Participatory Cities Program (Schedule 27)	1,171,748		290,916
Database Project (Schedule 28)	330,121		504.000
Respite Project (Schedule 29)	792,412		521,380
Back to Work Project (Schedule 30)	195,327		321,558
Duon to Work I Toleat [Donedate 00]	 406,400		-
	15,706,838		12,490,634

EXPENSES	 	
General Program (Schedule 1)	3,660,619	1,466,291
Aboriginal Headstart Program (Schedule 2)	339,737	420,023
Cap C Program (Schedule 3)	75,407	420,023 75,218
Core Program (Schedule 4)	205,000	204,947
Child Development Centre Program (Schedule 5)	164,522	127,644
Methadone Project (Schedule 6)	1,768,455	
Youth Project (Schedule 7)	57,100	1,545,496
Mainline Needle Exchange Program (Schedule 8)	1,394,956	70,516
Fourplex (Schedule 9)	45,116	1,144,501
Adult Learning Program (Schedule 10)	198,083	48,397
METS (Schedule 11)	139,995	198,477
Housing Program (Schedule 12)		37,065
Atelihai Inuit Program (Schedule 13)	802,858 298,098	736,937
Jordan's Principle Program (Schedule 14)	•	84,781
Community Events Program (Schedule 15)	928,018	868,759
Diamond Bailey House Program (Schedule 16)	71,211	87,364
Provincial Child Development Program (Schedule 17)	2,494	400.044
New Building Program (Schedule 18)	154,187	108,841
Victim Services Program (Schedule 19)	07.040	44,167
Language, NOW, Coalition, Mijisi, NS Gov Lab and Metal	87,212	86,861
Fabrication Programs (Schedule 20)	450.644	
Seven Sparks Program (Schedule 21)	172,514	168,304
YES - Skills Link Program (Schedule 22)	75,996	128,492
United Way Triage (Schedule 23)	443,310	645,872
WAAC Program (Schedule 24)	53,620	48,886
Reaching Home Program (Schedule 25)	257,942	263,011
Shelter Project (Schedule 26)	1,030,438	2,272,602
Participatory Cities Program (Schedule 27)	1,171,748	292,758
	330,121	•
Database Project (Schedule 28)	792,412	521,379
Respite Project (Schedule 29)	253,138	295,786
Back to Work Project (Schedule 30)	 406,400	
	 15,380,707	11,993,375
EXCESS OF REVENUE OVER EXPENSES FOR THE YEAR	\$ 326,131	\$ 497,259
	 	,-00

	General Fund		Capital Fund	2022		2021
ፍ	1 031 372	•	660 609	£ 4 604 000		4 400 00
Ψ		Ψ	000,000			1,199,66
	320, 131		-	•		497,25
 -	-		(45,589)	(45,589)	(4,94
\$	1,357,503	\$	615,019	1,972,522	\$	1,691,98
				2022		2021
			•			
			\$	660,608	\$	665,54
				4 705		
						16,71
				•		6,51
				•		1,23
				1,903		- 0.44
				-		2,41
				1 100		10,06
						2,18
				2,376		44.44
				<u>-</u>		11,14
				2 260		17,32
				4,093		- -
				23,439		67,596
			1			·
				(5.058)		(5,058
						(5,236
						(24,768
						(34,250
				(2,088)		(2,784
·····				(331)		(442
				(69,028)		(72,537
	\$	Fund \$ 1,031,372 326,131 -	Fund \$ 1,031,372 \$ 326,131 -	Fund Fund \$ 1,031,372 \$ 660,608 326,131 - (45,589)	Fund Fund 2022 \$ 1,031,372 \$ 660,608 \$ 1,691,980 326,131 - 326,131 - (45,589) (45,589) \$ 1,357,503 \$ 615,019 \$ 1,972,522 2022 \$ 660,608 1,725 5,710 1,897 1,903 - 1,188 2,376 - 2,269 4,093 23,439 (5,058) (5,236) (24,768) (31,547) (2,088)	Fund Fund 2022 \$ 1,031,372 \$ 660,608 \$ 1,691,980 \$ 326,131

See accompanying notes to the financial statements



	2022		2021
ODERATING A OTHER			
OPERATING ACTIVITIES Excess of revenue over expenses			
Items not affecting cash:	\$ 326,13	11 :	\$ 497,259
Amortization of capital assets	315,79	13	101,535
Gains (losses) on disposal of assets	(6,60		-
	635,32	0	598,794
Changes in non-cash working capital:			
Accounts receivable	(1,488,74	8)	(252,130)
Accounts payable	369,23		319,578
Deferred revenue	2,013,07		3,093,035
Prepaid expenses	116,61	0	(136,084)
Harmonized sales tax payable	(229,81		(4,426)
Employee deductions payable Deferred revenue	13,59		79,197
Deterred revenue	3,308,11	8	6,123,455
	4,102,06	7	9,222,625
Cash flow from operating activities	4,737,38	7	9,821,419
INVESTING ACTIVITIES			
Purchase of capital assets	(4,338,57	7)	(172,142)
Proceeds on disposal of capital assets	2,00		*
Capital funding provided	23,43	9	67,594
Cash flow used by investing activities	(4,313,13	3)	(104,548)
FINANCING ACTIVITIES			
Line of credit	(250,00	ונ	_
Repayment of long term debt	(55,13		(65,132)
Cash flow used by financing activities	(305,13	2)	(65,132)
INCREASE IN CASH FLOW	119,117	,	9,651,739
Cash - beginning of year	11,580,559)	1,928,820
CASH - END OF YEAR	\$ 11,699,670		11,580,559
CASH CONSISTS OF:	· · · · · · · · · · · · · · · · · · ·	, , , , , , , , , , , , , , , , , , ,	
Cash	\$ 11,699,676		11,580,559

Notes to Financial Statements Year Ended March 31, 2022

PURPOSE OF THE SOCIETY

The Mi'kmaw Native Friendship Centre Society (the "Society") is incorporated under the Societies Act of Nova Scotia as a not-for-profit organization and is a registered charity under the Income tax Act. The purpose of the Society is to offer a diverse and integrated selection of programs and services that are responsive to the physical, emotional, spiritual and cultural needs of Aboriginal peoples in an urban environment. This is achieved through offering a number of programs relating to employment, education, health, justice, child development and research.

2. BASIS OF PRESENTATION

The financial statements were prepared in accordance with Canadian accounting standards for notfor-profit organizations.

The Society maintains its accounts in accordance with the principles of fund accounting. Resources are classified for accounting and reporting purposes into funds according to the activity or objective specified. The General Fund represents those assets and liabilities which are used in general operations of the Society. The Capital Fund represents those assets and liabilities that are used to acquire capital assets.

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Accounting estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Financial instruments policy

The Society initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions. The Society subsequently measures all its financial assets and liabilities at amortized cost.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include bank indebtedness, accounts payable and long term debt.

Revenue recognition

Mi'kmaw Native Friendship Centre Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

(continues)



SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization. Capital assets are amortized over their estimated useful lives on a declining balance basis at the following rates and methods:

Buildings	4%	straight-line method
Equipment	25%	diminishing balance method
Motor vehicles	25%	diminishing balance method
Leasehold improvements	20%	straight-line method

The Society regularly reviews its capital assets to eliminate obsolete items. Government grants are treated as a reduction of capital assets cost.

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Callable debt

The Society's demand loans (paid in full during 2022) are classified as current liabilities because the lender had the right to demand repayment within one year.

4.	CAPITAL ASSETS							
***********			Cost		cumulated nortization	2022 Net book value	ı	2021 Net book value
	Land Buildings Equipment Motor vehicles Leasehold improvements	\$	216,650 5,804,306 1,070,020 445,754 591,792	\$	1,249,702 883,822 239,366 118,359	\$ 216,650 4,554,604 186,198 206,388 473,433	\$	216,650 1,220,933 189,390 51,959
		\$	8,128,522	\$	2,491,249	\$ 5,637,273	\$	1,678,932
5.	LONG TERM DEBT					2022		2021
	Province of NS Housing loan bea a straight-line basis over 15 years Secured by first mortgage over Sackville NS.	ars until	the 2035 fis	scal	year. ed in	\$ 712,117	\$	767,248
	Amounts payable within one yea	ır				 (55,132)		(55,132)
						\$ 656,985	\$	712,116

SUBSEQUENT EVENTS

Subsequent to the fiscal year end on May 18, 2022 the Society gifted the property located on 10 Park Street in Sydney Nova Scotia to the Jane Paul Centre. The Society no longer owns the building and deferred revenue associated with the building were reduced zero following the year end. The building's cost on the 2022 financial statements is \$526,850 and deferred revenue associated with the property is \$498,926.

Also subsequent to the fiscal year end, on October 27, 2022 the Federal Government announced that it will fund \$28.8 million towards construction costs of a new building. The timeline for the funding and the start of construction is not yet known.

FINANCIAL INSTRUMENTS

The Society is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Society's risk exposure and concentration as of March 31, 2022.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Society is exposed to credit risk from customers. The Society's contributors are large, well established institutions which minimizes concentration of credit risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Society is exposed to this risk mainly in respect of its accounts payable. Current cash flow lowers liquidity risk for the Society.

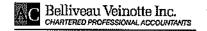
Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Society is mainly exposed only to interest rate risk as described below.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The Society was exposed to interest rate risk primarily through its floating interest rate bank indebtedness which was paid in full during the 2022 fiscal year.

DEFERRED REVENUE	2022	2021
AIG	\$ -	
All-One-Fund		\$ 178,955
AbbVie	100,000	-
AVIVA	41,600	-
Canadian Centre for Substance Abuse	-	142,875
Community Foundations of Canada	-	1,500
Insurance proceeds		15,900
	724,830	-
Donations	515,780	246,431
Feed Nova Scotia	-	2,100
Fundraising	83,636	78,769
GFAF	-	25,000
Gilead Sciences Canada	-	3,130
Gloucester Food Security	10,101	25,800
Government of Canada - Corrections	2,245	
Government of Canada - Employment and Social		
Development	1,466,013	575,109
Government of Canada - Indigenous Services Canada	897,090	700,481
Government of Canada - Public Health	55,717	36,435
Halifax Regional Municipality	3,195,409	
Mawita'jik		2,878,400
Mawita'mk Society	14,541	-
J.W. McConnell Foundation	3,663	-
NAFC	493,835	
	1,194,738	732,467
Nova Scotia Advisory Council on the Status of Women	34,274	-
Nova Scotia Health Authority	173,052	•
Pauktuutit Inuit Women of Canada	10,675	•
Province of Nova Scotia - Cultural and Heritage		
Development	5,218,398	3,270,484
Province of Nova Scotia - Methadone Project	23,597	-
Province of Nova Scotia - Government Lab	9,727	45,146
Province of Nova Scotia - Housing Project	73,399	29,521
Province of Nova Scotia - Labour & Advanced Education	191,329	461,998
Province of Nova Scotia - Mental Health Strategy	17,500	39,032
Province of Nova Scotia - Youth Project	7,794	_
Province of Nova Scotia - Provincial Child Development	_	1,431
Province of Nova Scotia - Participatory Cities	251,044	.,,01
Province of Nova Scotia - Youth Program	1,000	_
Reaching Home	1,220,853	982,542
Research Nova Scotia Corporation	17,081	11,168
Scotia Trust	-	
Senior's Fund	8,505	75,000
Sheshatshiu Innu First Nation	0,505	8,505
Unifor	-	7,166
United Way	-	58,394
Viiv Healthcare ULC	33,797	29,417
Women's Shelter Canada	-	25,232
	-	45,920
Zurich		35,725
	\$ 16,091,223	\$ 10,770,033



		2022		2021
AANDC	\$	1,823	\$	1.00
5 Bridges Junior High	*	200	Φ	1,82
Aboriginal Headstart BC		2,011		-
Affordable Housing Association of Nova Scotia		5,462		
Atlantic Congress		332		36,25
Canadian Alliance to End Homelessness		332		33
Canadian Chiropractic Association		200		63
Canadian Forces		200		20
Caroline Ploem		-		50
Catherine Chamberlain		-		13,08
Centre on Public Management		559		559
Chenise Hache		730		730
Child Care Fees		340		340
Chris Nicholas		4,846		•
Correctional Services of Canada		120		120
Debert hospitality		-		1,922
Denise John		4,646		4,646
Department of National Defense		-		368
Diane Obed		2,500		2,500
Dora Takatak		118		118
ESDC		848		848
Ecology Action Nova Scotia		259,940		23,760
Health Canada		750		-
Highland Regional and Community Sector Council of NS		109,185		170,224
J.W. McConnell Foundation (Participatory Cities)		1,249		1,249
Jason Googoo		-		10,000
MNFC Respite		-		38
Maliseet National Consecration		595		595
Melanie Raymond		293		293
Melody MacLachlan		4		4
Metro Vancouver Aboriginal Executive Council		-		8,694
Mental Health Foundation of NS		292		292
Mount St. Vincent University		2		-
Mi'kmaq Employment/training Secretariat		-		71,534
NAFC		10,000		-
Music Nova Scotia		600,000		15,000
NAIG		2,339		
		1,700		1,700
Nova Scotia Apprenticeship Agency Native Council		200		200
		4,788		-
Nova Scotia Health Authority		136,426		1,565
Nova Scotia Native Women's Association		-		3,000
Nova Scotia School for Adult Learning		-		65
Office of the Ombudsman		200		200
Paula Martin		_		8,445
Pirit Talker Flins Inc.		900		900
POSSE		1,322		-
Province of Nova Scotia		763,767		321,666
Province of Nova Scotia Wage Subsidy		28,698		5,770

787,277

\$ 2,276,025

Notes to Financial Statements

Public Health Agency of Canada	179,231	37,523
RCMP	611	611
SUNAR	-	47
Solomon Semigak	543	543
St. Mary's University	6,000	-
Thomas Baikie	341	341
Tripartite	1,278	487
Treena Osmund	200	-
Tyro Setlhong	1,500	1,500
Unifor	480	480
United Way	138,456	35,573

	•	2022	2024
		2022	 2021
AIDS New Brunswick	\$	_	\$ 10,000
Abena Colley		106	29
Abigail Collins		205	_
Accrued Wages		-	187,194
Agropur		105	155
Aimee Gasparetto		120	_
Alicia McIntyre		706	168
Ally Carr		78	
Ally Centre of Cape Breton			8,000
Alteregos Cafe and Catering		-	180
Alyssa Buchanan		-	106
Andrew Blackbird		325	1,526
Arlea Watts		-	47
Arlene Bernard		1,248	
Ashley Power		-	202
Atlantic Business Magazine		3,899	202
Avenue B Harm Reduction Inc		-	6,000
Baillie White		1,102	-
Barbara Hail		4,140	68
Beeler Security Service		7,1-10	15
Bell Aliant		2,199	1,458
Ben Vandrope		2,.00	1,430
Big Eric's		261	- 1-3-1
Boostflow Media Ltd		23	_
Brandon Myers		314	_
Brittany Frizell		6,189	215
Brittany Whynot		66	
Brittney Markey-Peach		19	_
BTNX Inc		8,000	_
CABCO		2,015	-
CBM - Custom Building Maintenance		169	95
C Hunter for G Chant		359	90
Caitlin Lameman		257	-
Caldwell Convenience			2 640
Canadian Linen & Uniform Service		- 86	2,618
Canadan Enter & Official College		90	-

Notes to Financial Statements

Canadian Springs	54	64
Carlita Hunter	3,105	100
Carmichael Engineering Ltd	107	_
Casino Taxi	119	-
Castone Construction Limited	7,679	_
Chebucto Security Investigations	· -	17,856
Chenise Hache	-	1,000
Cheyenne Labrodor	4,159	8,043
Chris Nicholas	976	953
Christina Simon	-	14
Cintas Canada Ltd.	-	83
Citadel High School	-	110
Coastal Inn Concorde	(1,378)	(1,378
CP Distributors	115	(1,570
Corinnie MacLellan	11,500	-
Cynthia MacIsaac	56	
Crombie REIT	578	56
Crystal Hill, RSW		-
Darlene McCulloch	1,375	05.000
Dartmouth Psychological Service	15,000	65,000
Debbie Eisan	-	48
	-	582
Della Maguire	-	6,000
Denis Office Supply & Furniture Denise Bellfountaine	-	575
	20	267
Developing Minds Psychology Centre	950	-
Diane Bailey	(5,180)	-
Donna Frizzell	2,825	1,325
Dora Construction	<u></u>	3,768
Dr. Chendu Shanmuganathan	1,105	-
Dr. S. Gerald Hann Psychological	7,560	-
Dylan Zinc	136	136
East Port Properties Limited	27,773	49
Elizabeth Thomas	3,026	234
Emily Innocent	242	-
Ensemble	-	4,000
Enterprise Rent-A-Car	123	_
Eastern Woodland Print Communications	75	-
Fairview Early Training Centre	216	216
Fathom Studio	24,010	-
Feed Nova Scotia	75	-
Finish Line Vinyl Design Inc	3,285	_
Florence Blackett	600	-
Frances Palliser	211	-
Georgette Arcand	766	_
Green Leaf Psychological Services	3,190	_
Group ATN Consulting	51,175	-
Gwendoline Chant	201	_
Halifax Learning Centre	5,576	_
Halifax Regional Municipality	2,851	7,601
Halifax Regional Water	189	-,001
		12,927
Heather Douglas	6,518	1/20/1



INAC	-	64
ISC	-	5,00
Impact Organizations of NS	2,175	-
Israel Rikhana	19	-
Imriel Bissnette	-	3
Irving Energy	-	5,34
James Doucette	-	1,00
James Ingram	-	6,00
Jared Grover Plumber	~	36
Jessica Googoo	-	10,00
Jessica Rose	511	-
Jesse Benjamin	168	_
Joanne Syliboy	-	1,77
Jordan's Principle	-	8,55
Kelly Clark Fotography	1,265	-
Kendali Paul	647	_
Kimm Kent	458	_
Kortney Adams	-	1,48
Lacey Hazel	-	90
Lena McCulloch	4,742	1,41
Lennox Island Development Corporation	80,000	1,41
Lifeshield	00,000	1 22
Lindsay Construction	419,175	1,32
Lorraine Giorgi	410,170	-
METS Shipbuilding	-	90
Madison Frizzel	- 40	28,09
Mattatall Signs	46	-
Master Tech	20,379	-
Megan Horochuk	1,063	13
Megan MacLoed	₩.	
Melanie Nasson	-	2,58
Melanie Raymond	127	.6
Melissa Peter Paul	3,586	47
Melissa Julian	-	9,00
Membertou First Nation	92	-
	6,874	-
Membertou Geomatic Solutions	-	37,50
Metro Self Storage	-	47
Mi'kmaw Legal Support	-	2,61
Michelle Cuvelier	522	14
Miller Waste	1,350	1,93
Minister of Finance	-	37
Monique Fong Howe	33	1,44
NAFC	-	21,08
National Association of Friendship Centres	100,000	-
Native Council of Nova Scotia	46,982	50,320
Nedtek Computers	-	16,08
Nerissa Gailey	60	· -
Nick Holding Ltd	-	42
Nicole Mackenzie	-	46
Northern Healthy Connections Society	-	4,000
Nova Read	2,392	7,400
Nova Scotia Government lab	11,909	11,910

Notes to Financial Statements

Nova Scotia Native Employment	-	4,88
Nova Scotia Native Women Association	84,022	-
Nova Scotia Power	2,859	1,77
Nova Scotia Power 1534573-9 Jross	665	-
Other	-	3,48
Oxford Learning	1,309	
PEERS Alliance	-	8,00
Pameia Glode - Desrochers	4,295	1,38
Panthura Properties	1,282	1,00
Patricia Dimech	121	10
Patricia Giode Chisholm	1,152	-
Paula Martin	11,520	_
Peggy Stephens	11,020	23
Pictous Landing First Nation	-	
Pothier Motors Limited	-	1,30
Prince Albert Indian Metis	-	123,72
Provide	-	40,65
Province of Nova Scotia	-	34
	-	1,00
Public Affairs	-	13,79
Rebecca Salmonson	350	-
Receiver General	2,421	-
Reclaiming Our Roots	3,000	-
Retirement Plan Payable	10,956	_
Richard Taylor	- -	5
Rite Wasy Pest Control	-	18
Sackville Sonics	500	
Sam Krawec	•	15
Samantha Long	_	25
San Patten and Associates	9,919	2.0
Sarah Peddle	7,250	-
Scotiabank Visa MNFC	104,901	77,03
Scotia Propane	13	77,03
Scott MacDonnell	-	- 39
Sharp Electronics of Canada Ltd	788	
Shred Guard	62	2,02
Shred-it International Inc	02	4
Slippers n Things	220	8.
St Francis Xavier University	236	40.04
Staples Business Depot	-	10,94
Staples Commercial	439	1,12
	141	-
Stephanie Raymond	85	-
Stericycle ULC Summer Paul	856	-
	89	-
Suzy Sack	-	150
Sylvan Learning	-	900
TD Visa	(738)	(73)
Tammy Williams	1,154	-
Tawaak Housing Association	15,912	_
Tektite Properties	1,300	_
Telus	447	756
The Children's Garden Inc	1,544	538
The Stevens Company Ltd.	68,393	8,329



Notes to Financial Statements

Year Ended March 31, 2022

	\$ 1,262,344 \$	893,106
Wilsons Security	26	-
Vlearn2 Inc	1,800	
Vivian McDonald	739	-
Up Public Relations	5 18	
Trena Empringham	120	-
Tyco Integrated Fire & Security	(233)	(233)
Truly Nolen/Skedaddle	70	-
Trudy Anderson	-	1,680
Training With Care Facilitation Services	2,200	-
Tracie Johnson	-	34
Tori Judd	14	-
Tish Sock Sachetti	386	
Through the Years	1,635	-

11. LEASE COMMITMENTS

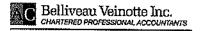
The Society has a long term lease with respect to its premises and office equipment. Future minimum lease payments as at March 31, 2022, are as follows:

	Premises		Office uipment	 Total
2023 2024 2025	\$ 1,331,63 1,331,63	7	3,757	\$ 1,335,394 1,331,637
2026	1,331,63 \$ 554,84			\$ 1,331,637 554,849

On March 11, 2020, the World Health Organization declared a global pandemic due to the outbreak of COVID-19. The outbreak of COVID-19 has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods, social and physical distancing, have caused material disruption to businesses globally resulting in an economic slowdown. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions. The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of the government and central bank interventions. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of the Society in future periods. To date, the Society has not had to revise judgements, estimates or assumptions nor has the pandemic had any material impact on the Society's liquidity, credit or business risks.

12. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.



		2022		2021
REVENUE		•		
COVID-19 revenue	\$	1,150,591	\$	270 000
Rent and administration	Ψ	1,137,952	φ	270,065 1,196,483
Brunswick Street revenue		791,271		1, 180,403
Miscellaneous		491,660		240.070
Province of Nova Scotia revenue		347,941		240,978
Backpack program		33,320		-
Christmas cheer revenue		28,188		0.150
Reconciliation revenue		27,965		9,159
Economic and Social Development Canada revenue				-
Wage subsidies		13,778		-
Participatory Cities revenue		4,788		6,090
Canada 150 ACOA revenue		•		100,000
Gain (loss) on disposal of assets		-		10,000
		(6,604)		
		4,020,850		1,832,775
EXPENSES				
Advertising and promotion		26,690		50
Amortization		283,931		
Backpack program expense		34,341		69,219
Bad debt		34,341		-
Canada Council expense		•		5,830
Covid 19 expenses		044.500		212
Equipment rental		911,506		314,400
HST on expenses		7,934		8,594
Honorarium		155,259		35,972
		1,180		729
Insurance		31,029		13,715
Interest and bank charges		8,070		11,424
Office supplies		66,004		37,736
Professional fees		164,652		76,974
Program expenses		260,342		145,155
Property tax		11,615		15,265
Rent		722,594		-
Repair and maintenance		15,022		41,836
Special events		38,111		6,698
Telephone		17,001		20,462
Travel		8,130		7,416
Utilities		42,804		29,239
Wages and benefits		854,404		625,365
	· · ·	3,660,619		1,466,291
NCOME FROM OPERATIONS	\$	360,231	\$	366,484

Aboriginal Headstart Program (Schedule 2) Year Ended March 31, 2022

		2022	_	2021
REVENUE				
Public Health revenue	\$	284,038	\$	332,466
IELCC fund revenue	•	21,396	Ψ	6,025
Fundraising revenue		20,388		1,256
Sheshatshui revenue		7,166		,
Wage subsidies		5,880		2,000
Miscellaneous revenue		1,000		-
Native Council wage subsidy		1,000		-
COVID-19 revenue		-		5,057 73,281
· · · · · · · · · · · · · · · · · · ·		339,868		***
		333,505		420,085
EXPENSES Covid-19 expenses				
				63,478
Fundraising expense HST on expenses		20,386		1,256
Honorarium		4,895		7,948
		-		550
Insurance		8,095		8,706
Interest and bank charges		690		613
Office supplies		13,284		29,400
Professional fees		3,999		4,900
Program expenses		38,450		47,718
Property taxes and utilities		28,254		26,425
Repair and maintenance		9,844		10,341
Special events		3,103		6,575
Telephone		4,393		5,408
Training and conferences		113		174
Travel		7,890		9,732
Wages and benefits		196,341		196,799
		339,737		420,023
NCOME FROM OPERATIONS	\$	131	\$	62

		2022	 2021
REVENUE			
Public Health revenue	<u> </u>	75,142	\$ 75,142
EXPENSES			
Insurance		800	800
Interest and bank charges		150	150
Professional fees		1,400	1,400
Program expenses		2,991	
Utilities		6,000	6,000
Wages and benefits		64,066	 66,868
		75,407	 75,218
LOSS FROM OPERATIONS	\$	(265)	\$ (76)

MI'KMAW NATIVE FRIENDSHIP CENTRE SOCIETY Core Program

Page 23 (Schedule 4)

	 2022	·	2021
REVENUE NAFC Revenue	\$ 205,000	\$	205,000
EXPENSES Wages and benefits	205,000	,	204,947
INCOME FROM OPERATIONS	\$ -	\$	53

		2022		2021
REVENUE				
Child care fees	. \$	99,270	\$	86,650
Stabilization grant - PNS		33,668	·	36,140
Miscellaneous		30,832		41,625
		163,770		164,415
EXPENSES				
Bad debt expense		_		3,264
HST on expenses		131		0,204
Insurance		2,256		2,000
Interest and bank charges		181		178
Office supplies		86		-
Professional fees		5,400		4,620
Program expenses		2,536		-
Rent		12,000		12,000
Repair and maintenance		349		-
Travel		403		-
Wages and benefits		141,180		105,582
		164,522		127,644
INCOME (LOSS) FROM OPERATIONS	\$	(752)	\$	36,771

		2022		2021_
REVENUE				
Capital Health revenue	\$	846,591	\$	912,230
SUNAR revenue	•	269,142	Ψ	212,660
HaliFIX OPS revenue		209,670		150
Province of Nova Scotia revenue		167,519		168,194
PHAC revenue		124,930		124,930
GFAF reveune		75,000		-
Miscellaneous		35,278		1,364
HEIRS revenue		31,260		26,206
Correctional Services of Canada revenue		9,065		16,539
Donations		3,988		25,700
United Way revenue		-		36,782
Scotia Pharmacy donations		-		25,500
·		1,772,443		1,550,255
EXPENSES				
Administration fees		126,684		112,061
HST on expenses		16,046		15,179
Honorarium		140,784		59,353
Insurance		8,436		8,597
Interest and bank charges		110		54
Office supplies		19,762		23,639
Professional fees		-		440
Program expenses		317,669		201,436
Rent		84,500		78,000
Repair and maintenance		12,774		12,500
Telephone		10,118		16,351
Training		18,856		5,124
Travel		33,164		12,616
Utilities		1,200		1,200
Wages and benefits		978,352		998,946
		1,768,455		1,545,496
INCOME FROM OPERATIONS	\$	3,988	\$	4,759



	 2022	 2021
REVENUE		
NAFC revenue	\$ 57,989	\$ 70,514
EXPENSES		
Administration fees	3,872	3,872
Advertising and promotions	7,895	
Covid 19 expenses	_	20,339
HST on expenses	875	784
Honorarium	3,100	-
Office supplies	179	1,504
Program expenses	10,663	20,849
Rent	8,400	8,400
Training	7,179	1,092
Travel	_	213
Wages and benefits	 14,937	 13,463
	 57,100	70,516
INCOME (LOSS) FROM OPERATIONS	\$ 889	\$ (2)

		2022		2021
REVENUE				
Province of Nova Scotia revenue	\$	999,186	\$	926,114
PHAC Hep C revenue	*	100,420	•	98,870
Health Canada revenue		88,276		6,000
Miscellaneous		76,315		47,300
PHAC IPF revenue		67,958		-
Law Foundation Grant		29,260		36,575
Peer navigator project revenue		25,000		25,000
Donations		9,133		4,669
		1,395,548		1,144,528
EXPENSES				
Administration fees		86,993		85,774
Donations		500		2,458
HST on expenses		18,346		13,009
Honorarium		24,290		33,291
Insurance		6,270		5,798
Office supplies		9,905		12,667
Program expenses		457,570		302,799
Property tax		230		231
Rent		19,400		28,200
Repair and maintenance		713		3,584
Telephone and internet		12,672		12,097
Travel		23,840		7,145
Utilities		3,574		4,579
Van expense		32,862		37,540
Wages and benefits		697,791		595,329
		1,394,956		1,144,501
INCOME FROM OPERATIONS	\$	592	\$	27

Fourplex

		2022		2021
REVENUE				
Province of NS revenue	\$	55,132	\$	55,132
Fourplex rent		10,278	•	17,290
Justice for victims		-	••••	9,137
•		65,410		81 <u>,5</u> 59
EXPENSES				
Amortization		31,862		32,316
Covid-19 expenses		-		150
HST on expenses		779		908
Program expenses		-		218
Repair and maintenance		4,259		5,218
Utilities		8,216		9,587
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	45,116		48,397
INCOME FROM OPERATIONS	\$	20,294	\$	33,162

	 2022	2021
REVENUE Province of Nova Scotia revenue Indigenous Services Canada revenue	\$ 169,370 28,416	\$ 198,476
	 197,786	198,476
EXPENSES		
Administration fees	22,685	42,572
HST on expenses	1,173	1,558
Honorarium	-	424
Office supplies	12,659	20,217
Program expenses	9,016	12,411
Rent	14,300	12,000
Telephone	1,545	1,513
Travel	1,967	2,208
Wages and benefits	 134,738	 105,574
	 198,083	 198,477
LOSS FROM OPERATIONS	\$ (297)	\$ (1

		2022		2021
REVENUE Mi'kmaq Employment Training Secretariat revenue	\$	140,000	\$	40,000
Wirking Employment Framing decretariat revenue	ΨΨ	140,000	Ψ.	40,000
EXPENSES				
HST on expenses		1,242		-
Program expenses		79,453		-
Travel		164		_
Wages and benefits		59,136		37,065
		139,995		37,065
INCOME FROM OPERATIONS	\$	5	\$	2,935

	2022	·	2021
REVENUE			
Province of Nova Scotia revenue	\$ 416,837	\$	471,300
R.H Indeigenous Stream Revenue	265,059		220,955
Women's Shelter Canada revenue	120,962		
Tavaak revenue	 -		44,783
	 802,858		737,038
EXPENSES			
Bad debt expense	1,015		50
Covid-19 expenses	*		36,752
HST on expenses	8,670		5,622
Insurance	-		6
Office supplies	14,743		9,557
Professional fees	2,011		-
Program expenses	288,291		259,402
Rent	12,000		15,000
Telephone	4,106		2,793
Training	609		5,908
Travel	1,366		3,201
Wages and benefits	 470,047		398,646
	802,858		736,937
INCOME FROM OPERATIONS	\$ -	\$	101

	2022		2021
REVENUE			
Indigenous Service Canada Revenue	\$ 141,603	\$	84,784
Pauktuutit revenue	137,919		
Miscellaneous	 18,576		-
	 298,098		84,784
EXPENSES			
Administration fees	43,862		8,794
HST on expenses	1,234		406
Honorarium	3,500		4,715
Office supplies	3,590		2,164
Program expenses	149,819		7,244
Rent	_		8,794
Repair and maintenance	_		263
Travel	1,137		1,218
Utilities	-		14
Wages and benefits	 94,956		51,169
	 298,098		84,781
INCOME FROM OPERATIONS	\$ -	\$	3

	 2022	 2021
REVENUE		
Government of Canada revenue	\$ 928,018	\$ 868,760
EXPENSES		
Administration fees	94,150	78,000
Bad debt	•	1,612
HST on expenses	1,062	1,330
Office supplies	3,005	4,849
Program expenses	497,982	556,095
Rent	6,000	6,000
Telephone	1,604	391
Travel	2,460	1,374
Wages and benefits	 321,755	 219,108
	 928,018	868,759
INCOME FROM OPERATIONS	\$ _	\$ 1

Community Events Program

	 2022		2021
REVENUE			
Province of Nova Scotia revenue	\$ 40,705	\$	84,999
Mawita'jik revenue	22,896		5,000
Miscellaneous revenue	 4,674		27,612
	 68,275	***********	117,611
EXPENSES			
HST on expenses	248		1,681
Honorarium	-		14,238
Office supplies	1,649		1,634
Program expenses	23,132		11,592
Rent	3,600		3,600
Telephone	1,357		1,075
Wages and benefits	 41,225		53,544
	 71,211		87,364
INCOME (LOSS) FROM OPERATIONS	\$ (2,936)	\$	30,247

MI'KMAW NATIVE FRIENDSHIP CENTRE SOCIETY Diamond Bailey House Program

Page 35 (Schedule 16)

	2022	 2021
REVENUE		
Diamond Bailey House revenue	\$ 2,494	\$ -
EXPENSES		
HST on expenses	90	_
Professional fees	1,200	_
Property tax	 1,204	
	 2,494	-
NCOME FROM OPERATIONS	\$ -	\$ 44

MI'KMAW NATIVE FRIENDSHIP CENTRE SOCIETY Provincial Child Development Program Year Ended March 31, 2022

Page 36 (Schedule 17)

	2	022	 2021
REVENUE			
Province of Nova Scotia revenue	\$	154,256	\$ 108,841
EXPENSES			
Dues and fees		2,824	_
Administration fees		15,000	7,500
HST on expenses		1,482	894
Accounting and legal		500	-
Office supplies		417	151
Program expenses		26,577	42,462
Repair and maintenance		622	25
Insurance		500	
Telephone		1,387	1,305
Travel		1,898	3,475
Wages and benefits		102,980	 53,029
WWW.aman.aman.aman.aman.aman.aman.aman.a	*	154,187	 108,841
INCOME FROM OPERATIONS	\$	69	\$ _

MI'KMAW NATIVE FRIENDSHIP CENTRE SOCIETY New Building Program

Page 37 (Schedule 18)

	 2022	<u>.</u>	2021
REVENUE	\$ _	\$	44,168
EXPENSES			
HST on expenses	-		3,081
Options agreement	-		2,711
Travel	 -		38,375
	 -		44,167
INCOME FROM OPERATIONS	\$ -	\$	1

	···	2022	2021
REVENUE			
Province of Nova Scotia revenue	\$	86,751	\$ 82,207
Donations		575	_
Covid-19 revenue			 3,032
		87,326	 85,239
EXPENSES			
Administration fees		6,620	6,620
Covid-19 expenses		-,	2,853
HST on expenses		626	535
Honorarium		1,990	2,900
Office supplies		937	1,511
Program expenses		21,748	8,882
Rent		1,625	1,625
Telephone		1,718	
Travel		3,090	1,310
Wages and benefits		48,858	60,625
		87,212	 86,861
INCOME (LOSS) FROM OPERATIONS	\$	114	\$ (1,622)

Language, NOW, Coalition, Mijisi, NS Gov Lab and Metal Fabrication Programs (Schedule 20)

	·	2022		2021
REVENUE				
Indigenous Services Canada revenue	\$	78,766	\$	99,150
Indian and Northern Affairs Canada revenue		58,321	•	48,168
Province of NS revenue		35,419		4,854
Mijisi revenue		2,883		1,246
Aboriginal Affairs and Northern Development revenue				16,023
		175,389		169,441
EXPENSES				
Administration fees		14,488		9,973
HST on expenses		477		1,343
Honorarium		(200)		200
Insurance		`400		400
Office supplies		4,421		2,126
Professional fees		3,500		8,500
Program expenses		4,225		33,405
Rent		2,500		2,500
Travel		6,484		8,685
Utilities		1,650		1,663
Wages and benefits		134,569		99,509
		172,514		168,304
INCOME FROM OPERATIONS	\$	2,875	\$	1,137

MI'KMAW NATIVE FRIENDSHIP CENTRE SOCIETY Seven Sparks Program

Page 40 (Schedule 21)

	2022	 2021
REVENUE Province of NS revenue	\$ 75,000	\$ 128,492
EXPENSES		
Administration fees	7,500	7,500
HST on expenses	196	360
Honorarium	-	250
Program expenses	4,987	59,558
Travel	359	164
Wages and benefits	 62,954	60,660
	 75,996	 128,492
LOSS FROM OPERATIONS	\$ (996)	\$ -

YES - Skills Link Program

Year Ended March 31, 2022

(Schedule 22)

		2022	2021
REVENUE			
ESDC revenue	<u> </u>	443,310	\$ 645,872
EXPENSES			
Administration fees		44,019	45,237
HST on expenses		2,236	1,630
Interest and bank charges		- '	1,087
Office supplies		359	1,000
Program expenses		310,056	489,507
Travel		26,289	25,810
Wages and benefits		60,351	 81,601
		443,310	645,872
INCOME FROM OPERATIONS	\$	<u></u>	\$ _

		2022	····	2021
REVENUE Natawe'g revenue	\$	53,620	\$	48,886
EXPENSES				70,000
				-00
HST on expenses		4.555		22
Office supplies		4,000		290
Rent		6,000		6,000
Telephone		354		_
Wages and benefits		43,266		42,574
	,	53,620		48,886
INCOME FROM OPERATIONS	\$	•	\$	_

	 2022	2021
REVENUE		
Employment and Social Development Canada revenue	\$ 257,942	\$ 262,297
EXPENSES		
Administration fees	16,436	16,432
Advertising and promotion	-	4,966
Equipment rental	4,800	4,800
HST on expenses	1,655	2,682
Honorarium	6,603	3,425
Insurance	1,500	1,500
Interest and bank charges	-	6
Internet	2,386	2,386
Office supplies	4,159	15,200
Program expenses	58,095	52,139
Rent	21,600	21,600
Telephone	3,041	3,466
Training	3,068	1,785
Travel	2,959	3,019
Wages and benefits	 131,640	 129,605
	 257,942	 263,011
LOSS FROM OPERATIONS	\$ -	\$ (714)

	2022	2021
REVENUE		
Reaching home revenue	\$ 985,57°	1 \$ 524,286
Capacity development revenue	44,867	•
Covid-19 revenue	<u>-</u>	1,276,748
Reaching home slippage		410,568
	1,030,438	3 2,272,602
EXPENSES		
Accounting and legal	-	19,130
Administration fees	169,610	
Covid-19 expenses	-	998,163
HST on expenses	293	
Program expenses	821,368	
Repair and maintenance	400	. ,
Wages and benefits	38,767	11,471
	1,030,438	2,272,602
INCOME FROM OPERATIONS	\$ -	\$ -

	2022	 2021
REVENUE		
Shelter project revenue Province of Nova Scotia Revenue	\$ 1,076,996 94,752	\$ 290,916 -
	1,171,748	290,916
EXPENSES		
Accounting and legal	<u>.</u>	250
Administration fees	86,405	28,802
Applicances	_	20,905
Bad debt	1,384	,,,,,,,
HST on expenses	3,453	4,290
Honorarium	187	-
Interest and bank charges	451	-
Office supplies	3,556	11,198
Program expenses	202,393	60,507
Rent	82,800	32,200
Repair and maintenance	19,557	6,617
Telephone	4,878	1,440
Travel	888	178
Utilities	17,200	7,126
Wages and benefits	748,596	 119,245
	1,171,748	 292,758
LOSS FROM OPERATIONS	\$ -	\$ (1,842)

Participatory Cities Program Year Ended March 31, 2022

	 2022	2021
REVENUES		
J.W. McConnell revenue	\$ 181,165	\$ _
United Way revenue	100,000	-
Develop Nova Scotia revenue	 48,956	
	 330,121	
EXPENSES		
Administration fees	85,393	_
HST on expenses	2,478	_
Interest and bank charges	105	~
Program expenses	48,493	-
Wages and benefits	 193,652	-
	 330,121	 -
INCOME FROM OPERATIONS	\$ _	\$ -

	2022	 2021	
REVENUES			
ESDC revenue	\$ 792,412	\$ 521,380	
EXPENSES Honorarium	0.700		
Bookkeeping expenses	2,500	- 07 470	
Data entry support	59,286 389,467	27,170 339,793	
HST on expenses	2,177	1,388	
Insurance	720	360	
Interest and bank charges	818	408	
Internet	1,200	600	
Office supplies	16,988	15,757	
Professional fees	149,117	59,303	
Rent	54,658	25,200	
Telephone	8,208	4,745	
Wages and benefits	107,273	 46,655	
	792,412	 521,379	
INCOME FROM OPERATIONS	\$ -	\$ 1	

Respite Project

Year Ended March 31, 2022

(Schedule 29)

		2022		2021	
REVENUE Province of NS revenue	\$	195,327	\$	321,558	
EXPENSES				. 37800	
HST on expenses		41		250	
Office supplies		550		960	
Program expenses		6,860		28,341	
Travel		3,772		8,400	
Wages and benefits		241,915		257,835	
	, , , , , , , , , , , , , , , , , , , ,	253,138		295,786	
INCOME (LOSS) FROM OPERATIONS	\$	(57,811)	\$	25,772	

	2022	2021
REVENUE		
Province of Nova Scotia revenue	\$ 406,40	0 \$ -
EXPENSES		
Administration fees	54,40	1 -
HST on expenses	1,30	
Honorarium	20,000	
Office supplies	1,74	
Program expenses	249,31	5 -
Rent	8,400	0 -
Travel	21,25	1 -
Wages and benefits	49,98	2 -
	406,40	0 -
NCOME FROM OPERATIONS	\$ -	\$ -